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# Higher Education Landscape



of hope, action & knowledge

#### **NDP 2030**

- HE sector identified as requiring reform
- Increased targets for PhD production
- PhDs are targeted as a vehicle to bring about social transformation

#### Academy of Science of SA

- ASSAf commissioned survey identified Supervision and Governance as major threats to PG throughput
- The Doctoral standards were promulgated as a guideline to the management of doctorate degrees



#### Higher Education landscape

#### Contextual challenges

- Supervision capacity
- Massification
- Quality assurance
- Retention
- Time-to-degree
- Student expectations





#### **Doctoral standards**

- Doctoral provision
- Institutional conditions
- Graduate attributes

**National PhD Audit** 

- Quality Assurance
- Compliance with standards





- Educative responsibilities
- Administrative responsibilities
- Quality assurance

Relational aspects

- Clarify the learning outcomes
  - Unique contribution
  - Fund of knowledge
  - Ethics awareness
  - Communication
- Facilitate progression from guided work to independent work





- Educative responsibilities
- Administrative responsibilities
- Quality assurance

Relational aspects



- Reflect on your model of supervision
  - Apprentice model
  - Cohort model
  - Joint supervision
- Identify student needs and learning styles



- Educative responsibilities
- Administrative responsibilities
- Quality assurance

Relational aspects

## Supervision



YEARS

of hope, action & knowledge

- Ensure that the student is registered
- Know administrative systems
- Establish a feasible workplan and timeline
- Revise and maintain flexibility
- Project management
- Perception of job creep and bureaucracy





- Educative responsibilities
- Administrative responsibilities
- Quality assurance
- Relational aspects

- Internal and external pressure on auditing and reporting
- Accountability
- Matching degree requirements with funding requirements
- Plagiarism use of software
- Clarify the role of editors







- Educative responsibilities
- Administrative responsibilities
- Quality assurance
- Relational aspects

- Supervision = a working relationship
- Subject to psychological constructs
- Cultivating the relationship
- Attachment style as a proxy for working alliance
- Network orientation
- Gendered & Racial patterns
- First generation status







- Educative responsibilities
- Administrative responsibilities
- Quality assurance
- Relational aspects

- Developing a Researcher identity
- Internalisation of research supervisor
- Identify the research competencies that must be mastered
- Evaluation of the relationship



# Impact of COVID & Digitization



#### Digitization

- Expectation of availability
- Unequal access to devices & ICT
- Hiding behind the bandwidth
- Enhanced business continuity
- Stabilized Ethics and Higher Degrees committee meetings





#### COVID

- exposed fault lines
- ICT vulnerabilities
- Does home environment support work?
- Leave of absence
- Fieldwork challenges
- Ethics amendments
- Reconfigure processes